

### Risk-informed development: From crisis to resilience

Rebecca Nadin, Sarah Opitz-Stapleton and Jan Kellet (UNDP) 18 September 2019 SDC Why do we need to **think** about and **act** upon risks to development differently?

#### Our complex world calls for:

- 1. Moving beyond a single hazard risk analysis and management
- 2. Systematic assessments of complex threats and risks, and our role in creating them
- 3. Acknowledgement of and working with risk tolerances and perceptions
- 4. Analyze and acknowledge potential trade-offs of development policies and investment actions
- 5. Identifying who has responsibility and capacity to deliver risk management in development





### RID urges a more nuanced understanding of Risk

**Risk** is not the same as a threat, hazard, impact or disaster: it's a **description of potential outcomes if a threat occurs**, not the threat or disaster event itself. .

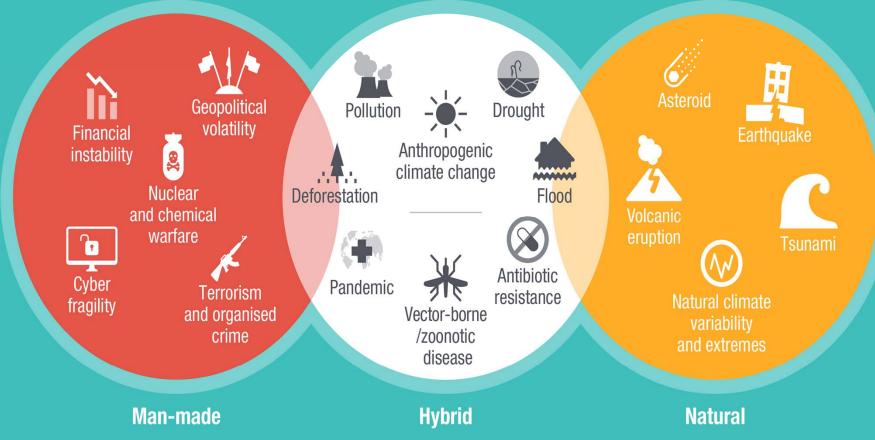
Risk results from the interaction between threats and underlying conditions: that means that impacts come, not just from the severity or nature of the hazard or threat – they're also determined by social, political, economic and environmental conditions

Also - recognizing the diversity of *values* and *perceptions* of what is considered risky- the risk tolerance.





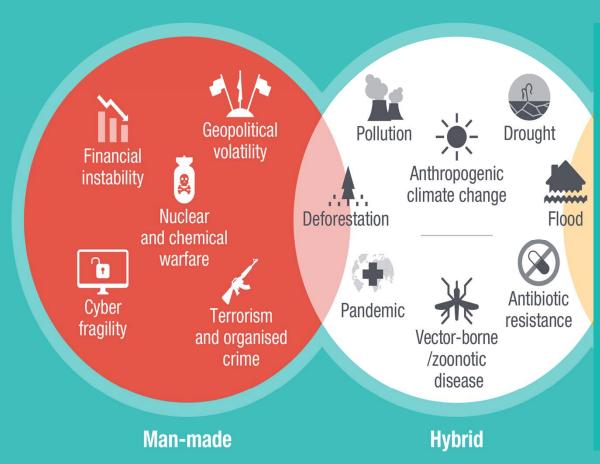
### Multiple threats can pose complex risks to sustainable development



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New and Emerging Threats:

- Severe environmental change
- Economic and financial instability
- Antibiotic resistance & pandemic
- Transnational criminal networks & terrorism
- Cyber fragility
- Geopolitical volatility & conflict





Source: Nadin and Opitz-Stapleton

### **Threat Characteristics – Why these matter**

Characteristics	Explanation
Interconnected	Threats are often linked. This can lead to cascading and layering of risks in and to development objectives.
Transitional	Threats, and responses to and actions for managing them, are shifting socioeconomic, technological, political and environmental systems.
Transformational	Threats have the potential to radically change societies and alter the status quo
Transboundary	Threats and associated risks do not respect geopolitical or physical borders. Furthermore, risk reduction actions taken by one country may affect the risk management options of other countries.





### **Threat Characteristics: Time Dimensions**

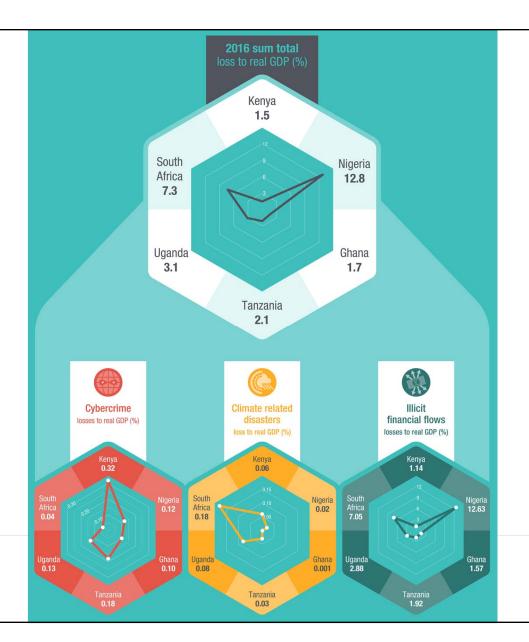
Characteristics	Explanation
Intensity, duration, frequency and rate	The temporal aspects of a threat influence the severity of risks, in combination with vulnerability and exposure contexts. Some are inter-generational, others maybe short-term shocks with severe and transformational consequences.
Concurrent/ simultaneous	Multiple threats are happening simultaneously – geopolitical instability and conflict, severe environmental change and international financial crimes, for example – that span a whole country or cross borders.





# Concurrent threats to development...

and a caution about why traditional approaches of single hazard focus may miss other significant threats and risks







### Complex Threats & Risks:

### Transnational criminal networks/ terrorism /environmental crime/climate change/



### Interconnected threats and complex risks

**Environmental crime** is a major threat to security and sustainable development. It is worth approximately \$258 billion/yr and growing at 3x the rate of the global economy. Estimated costs from (UNEP and Interpol 2016):

- illegal fishing: \$11-30 billion per year
- **Illegal logging/timber:** \$30-\$100 billion per year
- minerals: \$12-48 billion per year
- dumping chemicals and waste: \$10-12 billion, e-waste and carbon credit fraud (UNODC).

#### **Complex risks:**

- Environmental degradation, deforestation, species extinction, water and soil pollution
- Food, water and livelihood insecurity for people with natural resource based livelihoods
- State corruption and instability
- Market distortion





# Interconnected threats and complex risks

Illegal charcoal trade in Africa is estimated to involve a direct loss of revenues of \$1.9 billion per year . In Somalia, it was generating US\$15 million a year for terror groups like al-Shabaab.

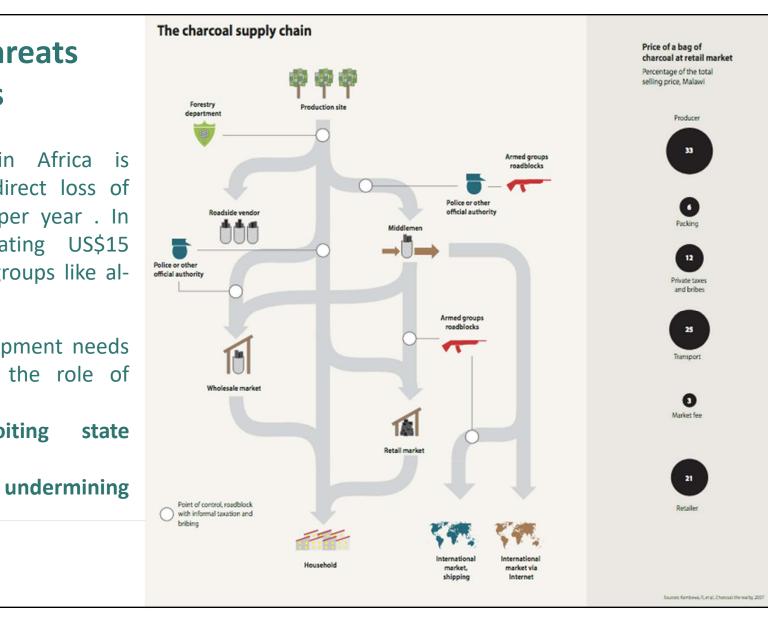
In fragile contexts, development needs to be risk informed of the role of environmental crimes in:

 fuelling and exploiting state fragility,

 Deforestation/ sustainability.







### **Development involves trade-offs**

- ➤ All development involves **trade-offs** both risks and opportunities for different groups of people, nations, businesses and for the environment.
- The key issue is that development priorities, policies, plans and investments can either increase vulnerability, exposure and risks, or build capacities, opportunities and resilience. Sometimes they do both.
- There is a **choice to be made**, and *sometimes a stark and politically difficult one*.





### Trade-off example: Modern financial services for pastoralists

- ➤ GAIN- Greater access to financial services through mobile banking —such as M-PESA
- ➤ TRADE OFF- savings exposed to CYBER FRAUD. Is this acceptable or not? Who will pay?

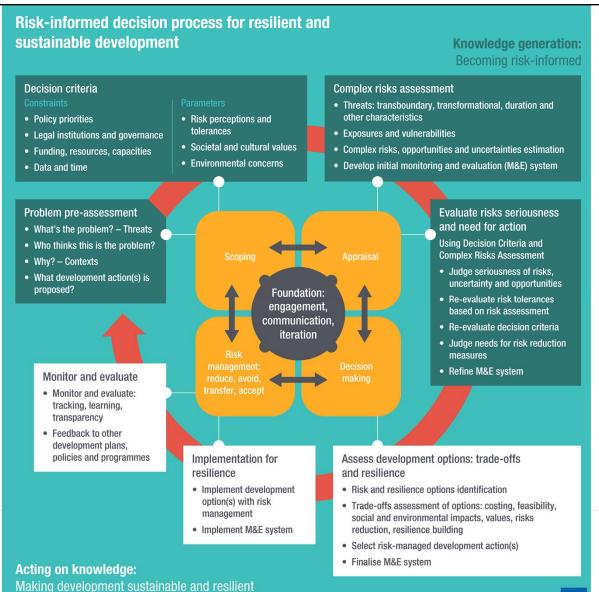




## Risk-informed **Development: a Process**

- Systematic assessments of complex threats and risks, and our role in creating them
- Acknowledgement of risk tolerances and perceptions
- 3. Analyze and acknowledge potential trade-offs of development policies and investment actions
- Identifying who has responsibility and capacity to deliver risk management in development







In conclusion, development will not be resilient or sustainable unless it is **risk-informed**. This means that it must:

- 1. <u>Move beyond</u> a single hazard focus and siloed management-
- 2. Conduct systematic assessments of multiple, complex threats and risks, and <u>include a frank assessment of our</u> role in creating them
- 3. Acknowledge of and work with differing risk tolerances and perceptions in a transparent manner-
- 4. Analyze and acknowledge <u>potential trade-offs</u> of development policies and investment actions
- 5. <u>Identify and facilitate responsibility</u> and capacity to deliver risk management, including monitoring and evaluation







### **Acknowledgements**

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