

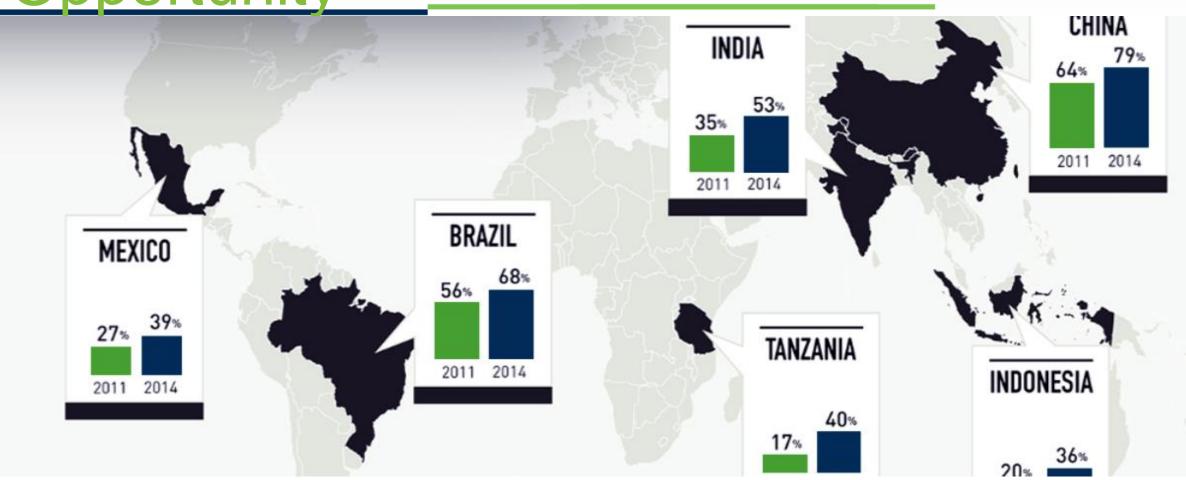
Opportunity



Despite years of development program to foster financial inclusion, 2 billion people are still **financially excluded** in emerging markets.

Most Banks and Non-Banking Financial Institutions (NBFIs) do not respond to clients' needs. **Why?** Because traditionally, in these markets, people conceive finance in a collective and social way. This is why, traditional collective savings practices, including **Rotating Savings and Credit Associations and Susu Collectors** are so popular across the planet.

Opportunity



ROSCAs and Susu Collectors have limitations: **1.** They belong to the **informal** sector. **2.** They do not **allocate** the money in the most **efficient** way, **3.** They can only be done between close relatives, friends, as they rely on high **level of trust** between members and **4.** Transactions **costs** are **high** as all transactions are **cash** based.

E-tontine (Susu collector)



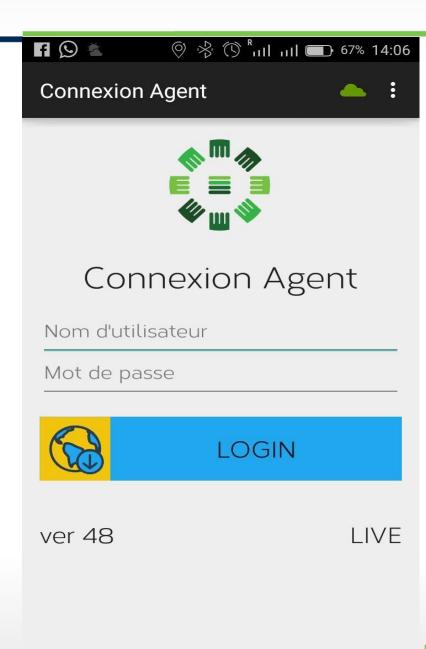
- Android Platform developed to allow for the digitization of the informal savings practice of the Susu collector in Benin
- Partnership with the Postal Savings Bank (500K existing accounts)
- First clients acquired on 29 April 2015
- Combination of Technology (Android App) + Face-to-Face interaction = Success





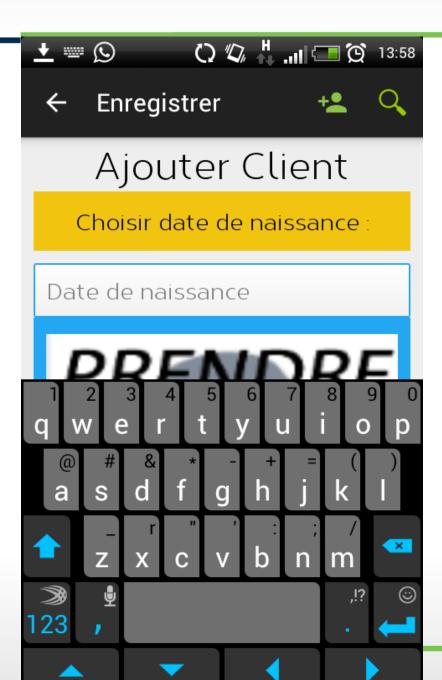
E-Tontine

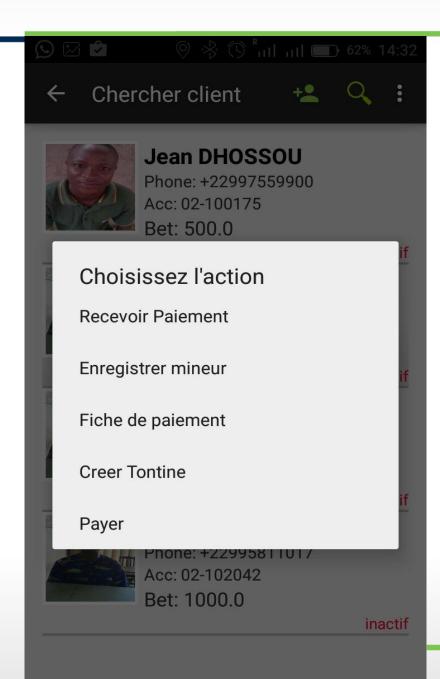






Vor:18



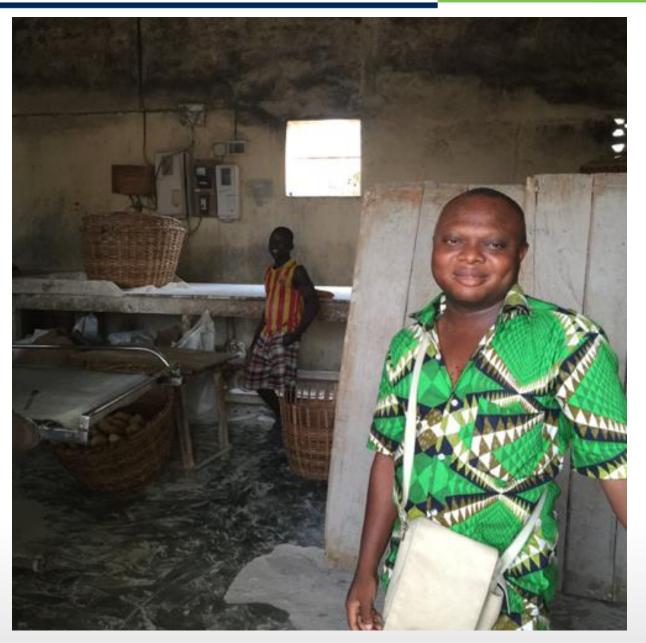








Obstacles encountered



Product

- 1. SMS infrastructure
- 2. High rotation of personnel

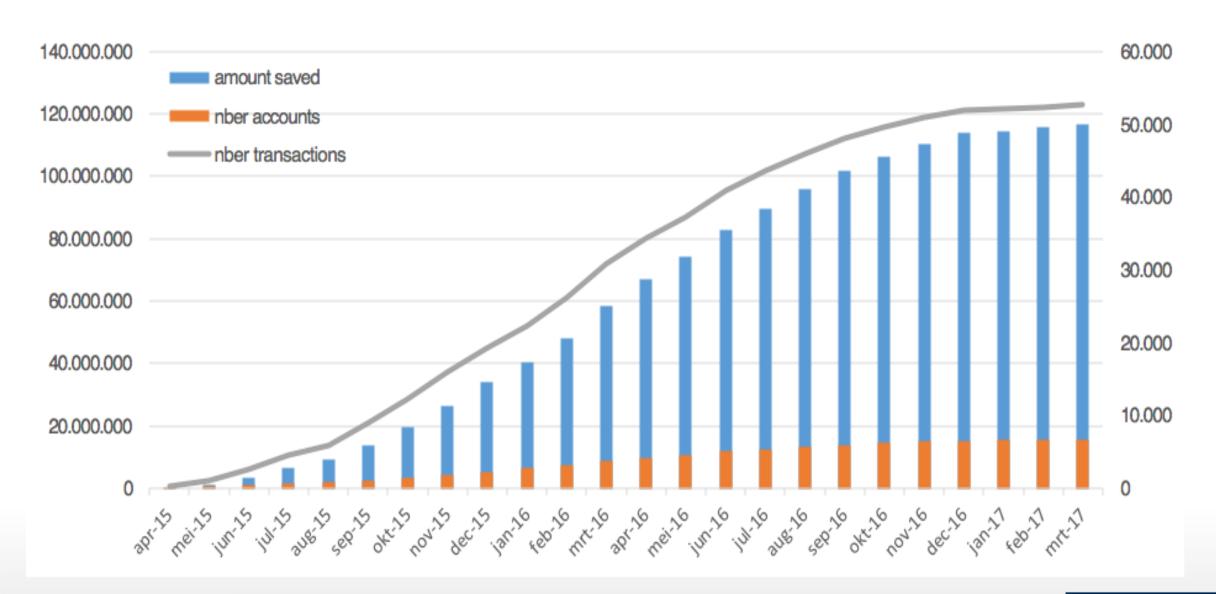
Partner Financial Institution

- 1. Lack of IT capacity
- 2. Lack of Customer understanding
- 3. Lack of resources

External Factors

- 1. International Development Actors' intervention
- 2. Political Change

Results



Results

Client level

- 1. 6680 Accounts opened
- 117 Million CFA saved
- 3. 86% Micro-entrepreneurs
- 4. 64% Women
- 5. Average deposit 2200 CFA
- 6. 3500 transactions per month on average
- 7. Most are first-time account-holders

Institution Level

- 1. Understanding needs of clients
- 2. Taking services to client's doorsteps

Sector Level

- 1. MFIs expressed interest in replicating
- CGAP launched a Tontine EOI



Success Factors

- Customer-centred product based on traditional savings practices
- No account opening fee
- Very low minimum entry level at 500 CFA
- Daily frequency of deposits mimics informal sector
- Security of formal and trustworthy institution
- Digital + Face-to-Face
- Doorstep collection and pay-out

Akiba ROSCA: Another Solution

The Solution

AKIBA overcomes all the limitations of traditional informal ROSCAs:



- \$\ \text{AKIBA offers full **transparency** to ROSCA members
- \$ AKIBA's embedded **bidding** system allocates cash flows from members in the most efficient manner.
- S Clients can organize AKIBAs with members spread in all regions of the country.
- \$ AKIBA fully eliminates any cash friction as all transactions are online.

Key Processes

Register



Name your Akiba group



Set date and amounts



Invite



Bid











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